ALMOND BOARD OF CALIFORNIA

SINCE 1950

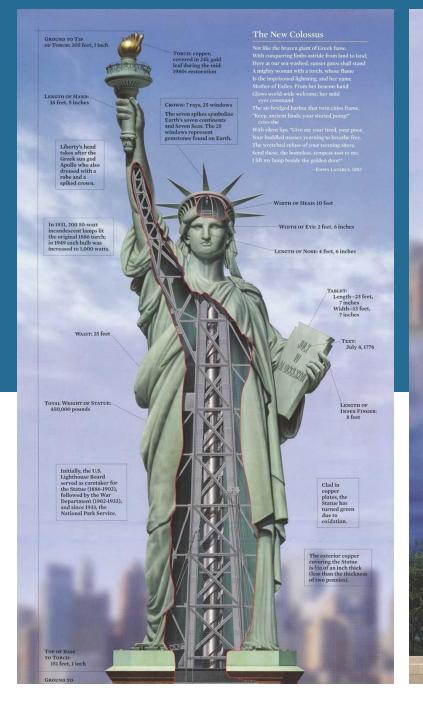
Building Demand For California Almonds

Thursday, December 7th



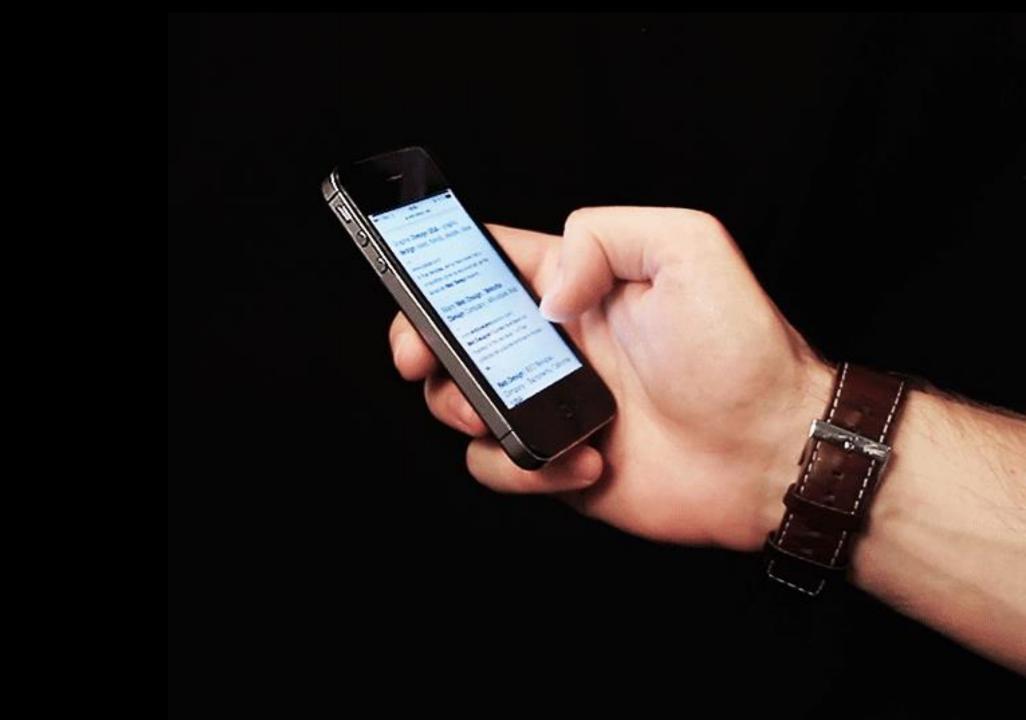




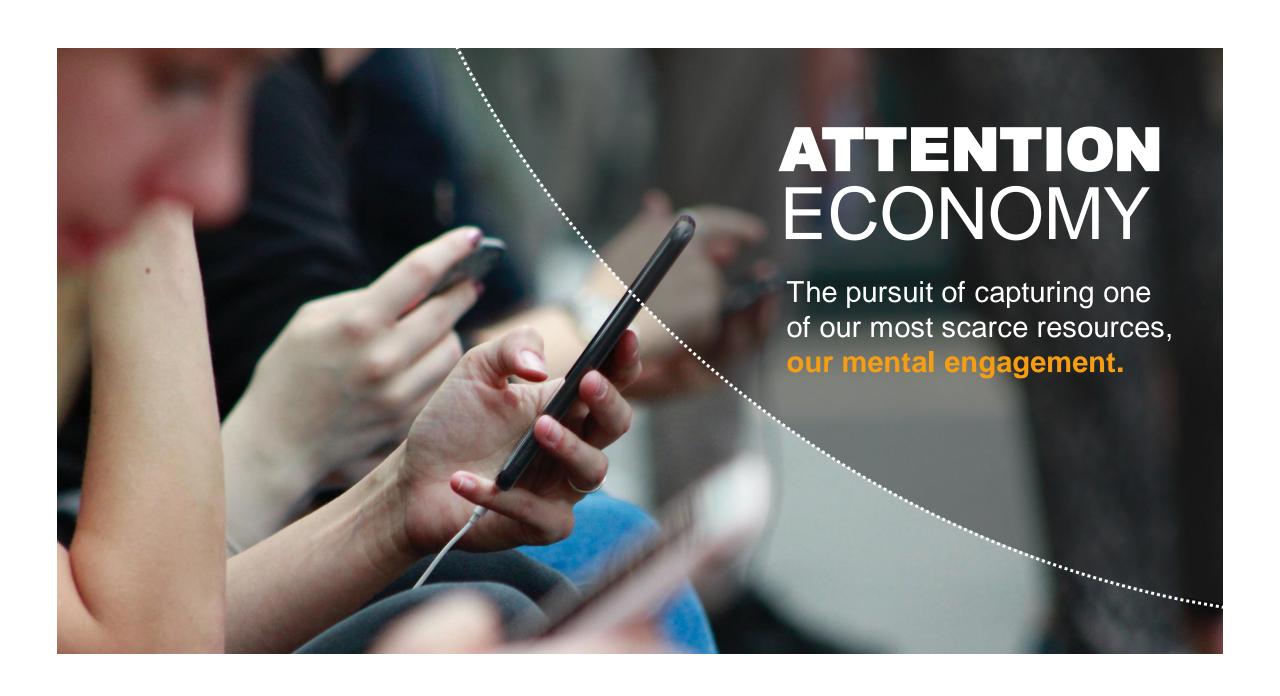








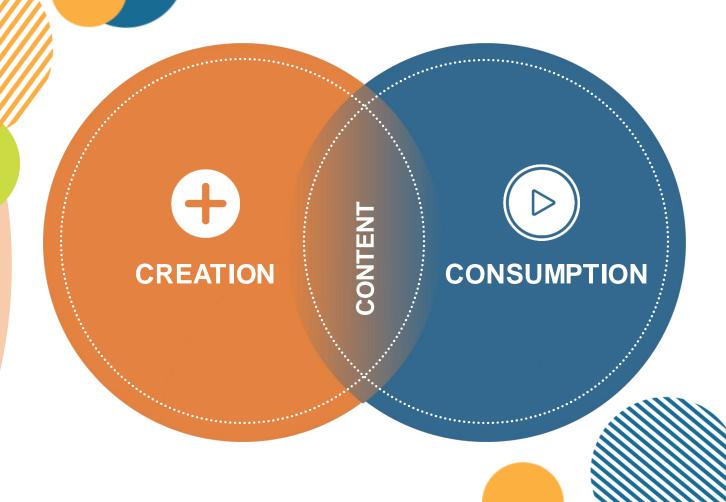




WHAT
DRIVES THE
ATTENTION
ECONOMY?



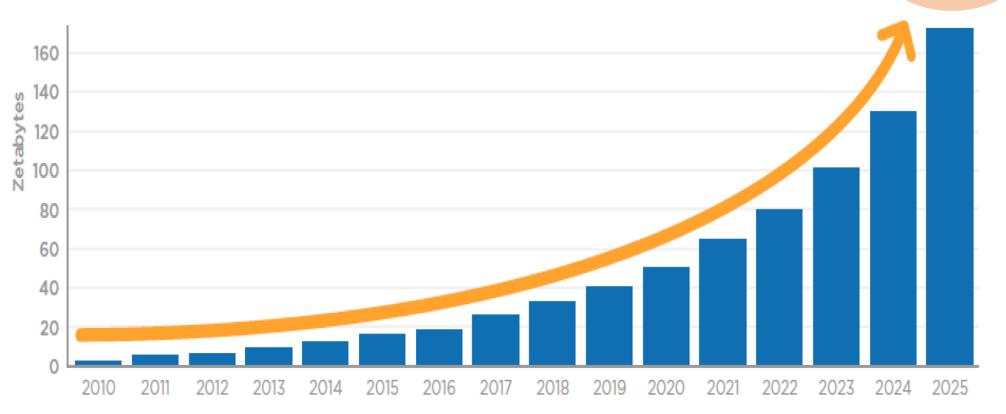
WHAT
DRIVES THE
ATTENTION
ECONOMY?





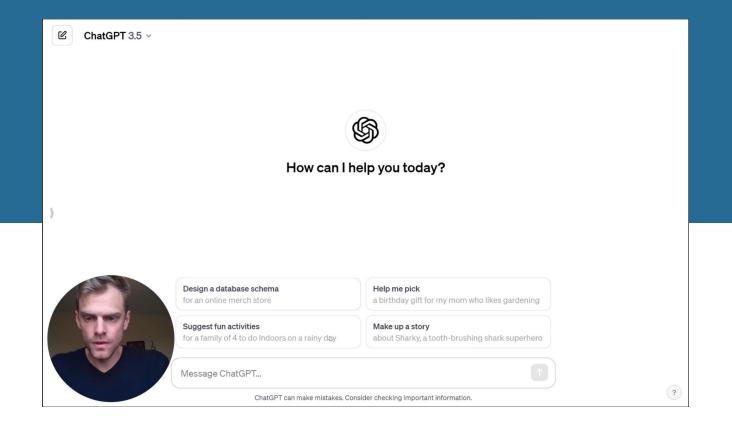


ANNUAL SIZE OF THE GLOBAL DATASPHERE



Source: Data Age 2025, sponsored by Seagate with data from IDC Global DataSphere, Nov 2018





It's never been easier to create content.



How can I help you today?



Design a database schema

for an online merch store

Suggest fun activities

for a family of 4 to do indoors on a rainy day

Help me pick

a birthday gift for my mom who likes gardening

Make up a story

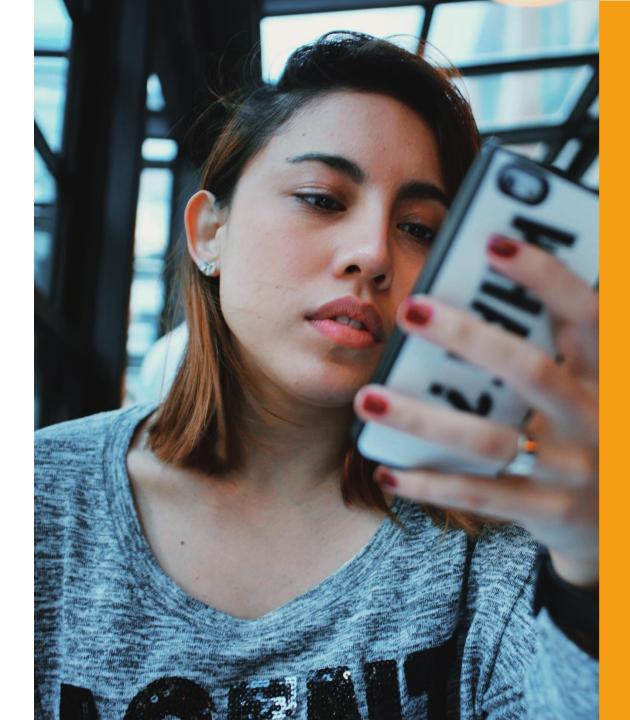
about Sharky, a tooth-brushing shark superhero

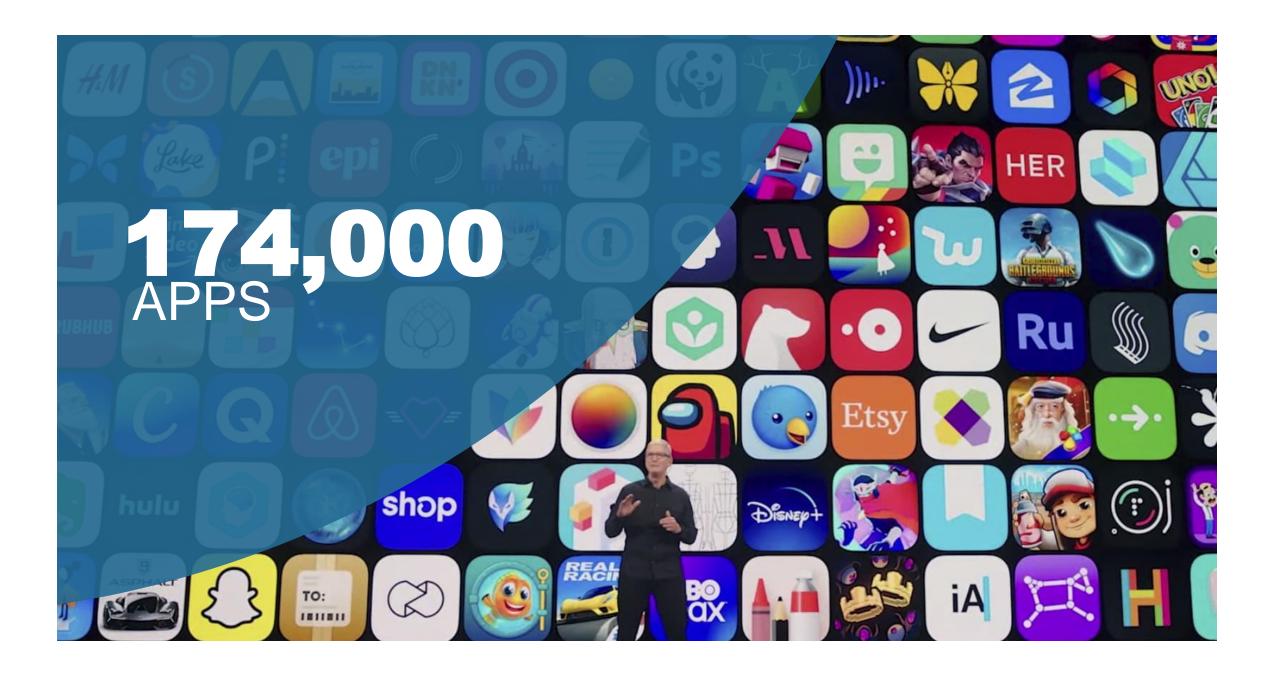
Message ChatGPT...

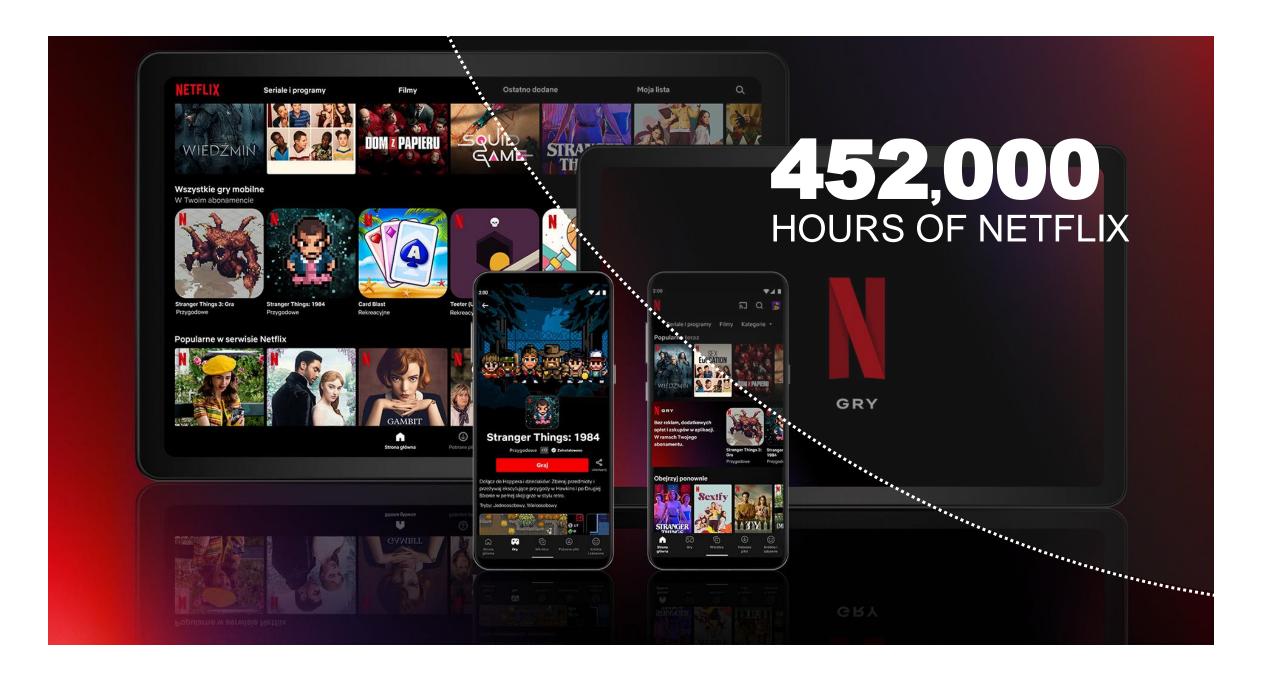










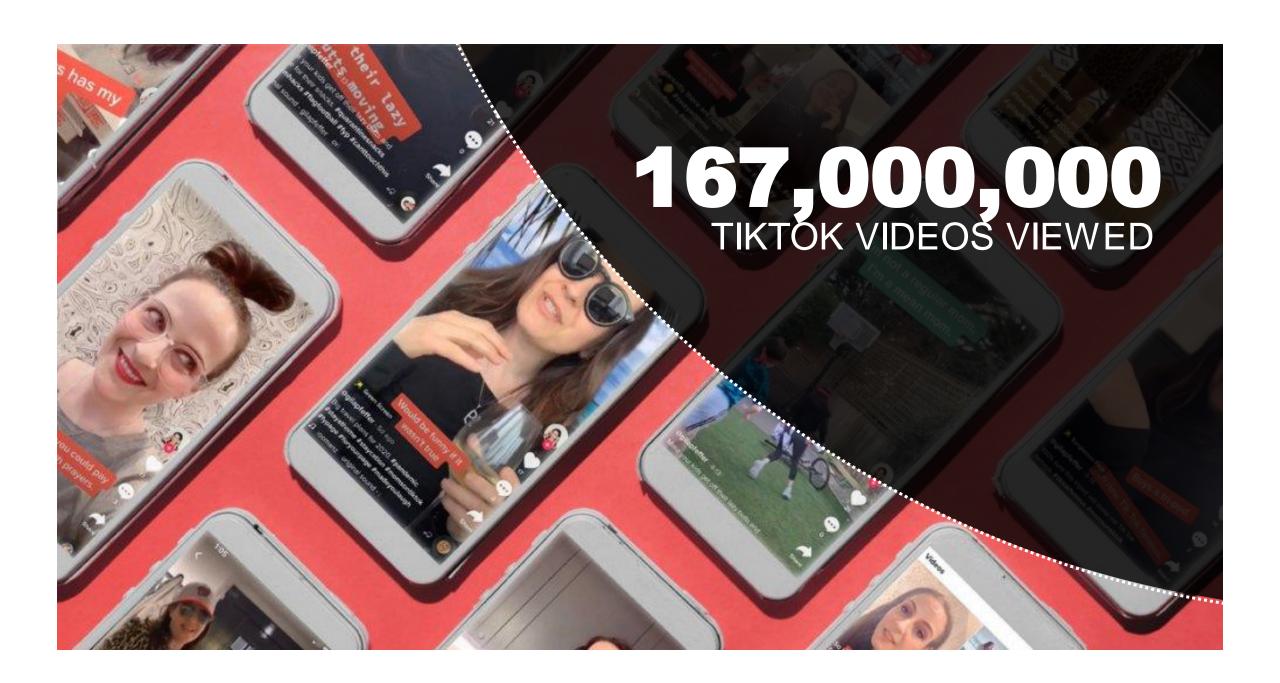


5,900,000

GOOGLE SEARCHES

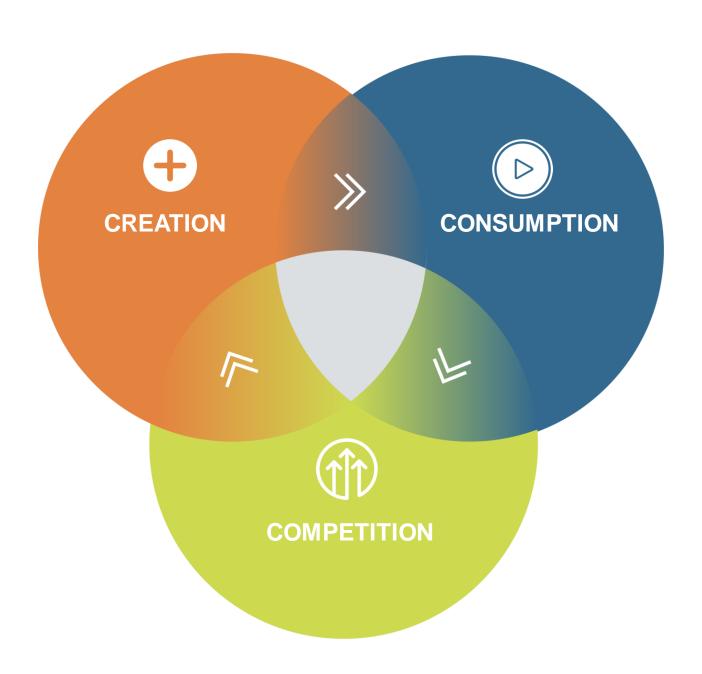
Google





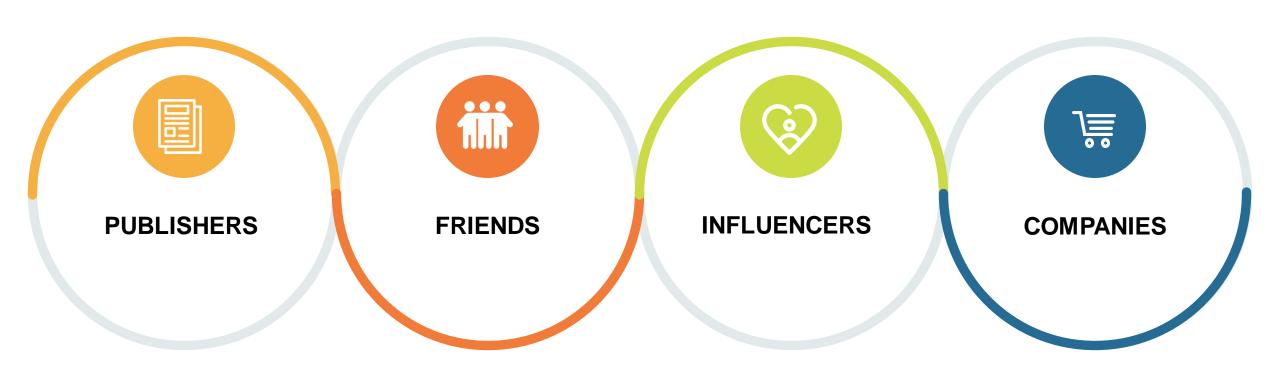


WHAT DOES THIS MEAN?



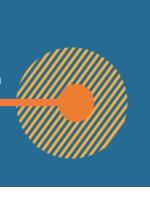


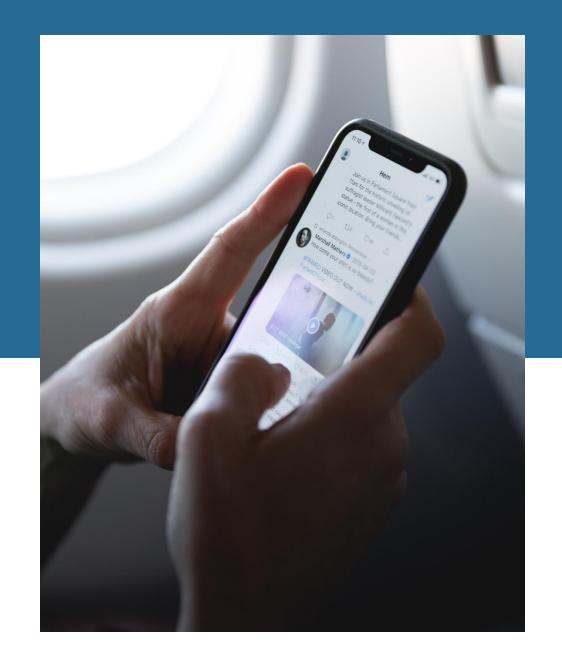






But it's not just media...



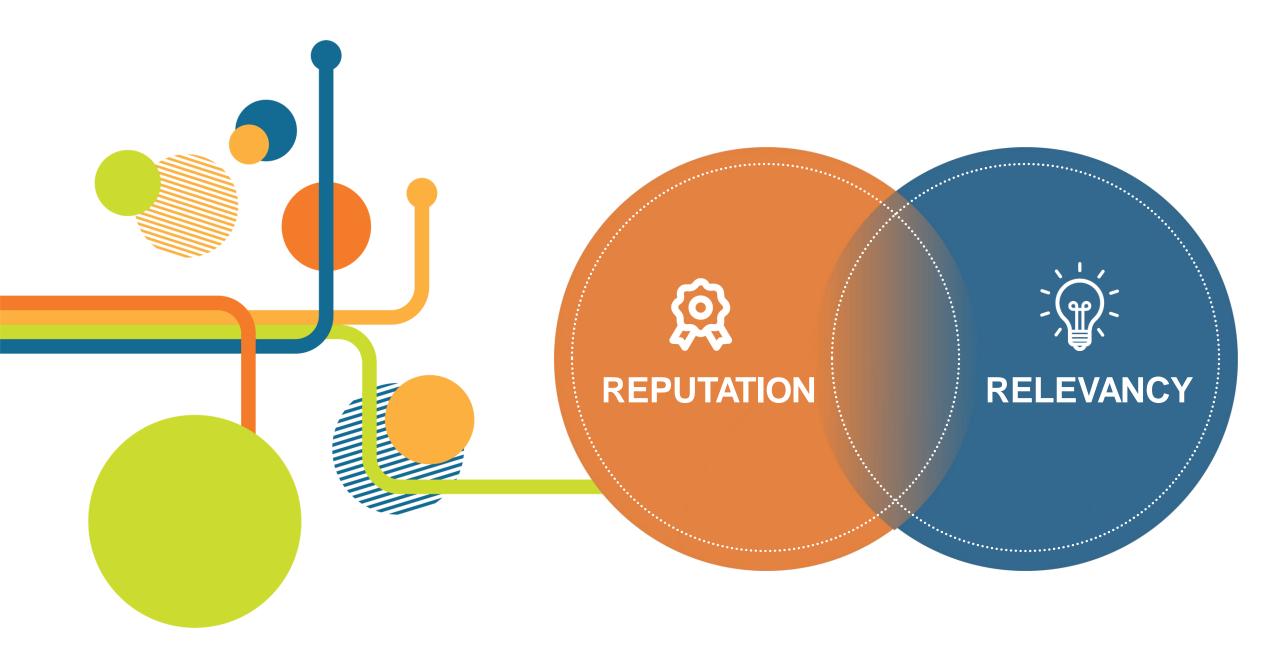


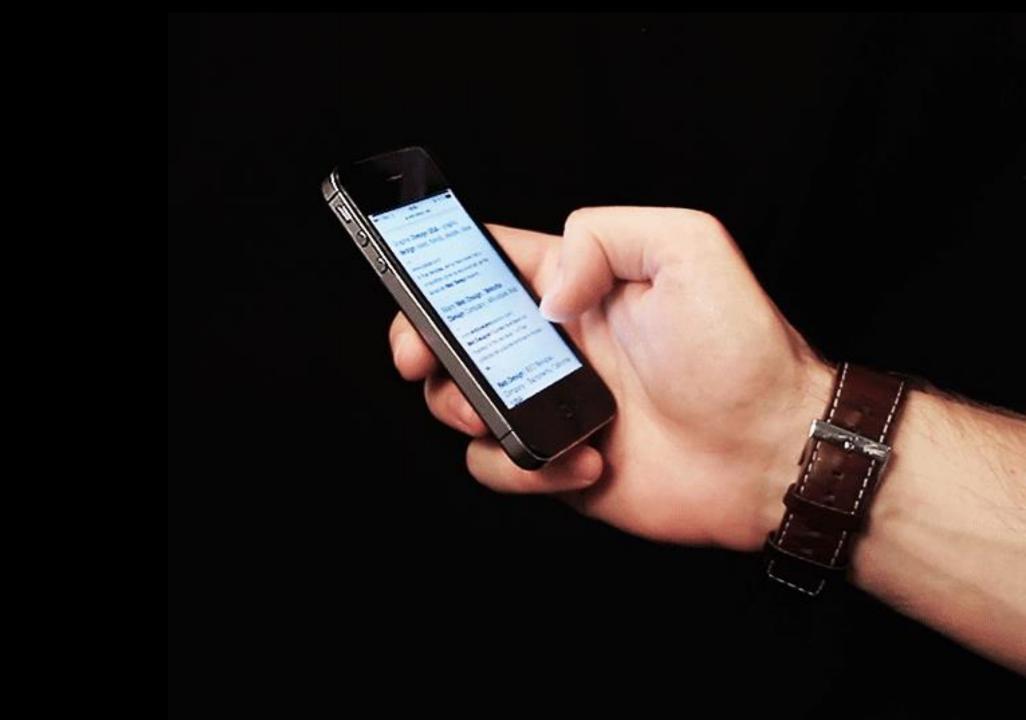
















Elena HemlerAssociate Director of Nutrition Research

Danielle VeenstraSr. Manager of Global Stewardship and Impact



Almonds Suffered From

MISPERCEPTIONS







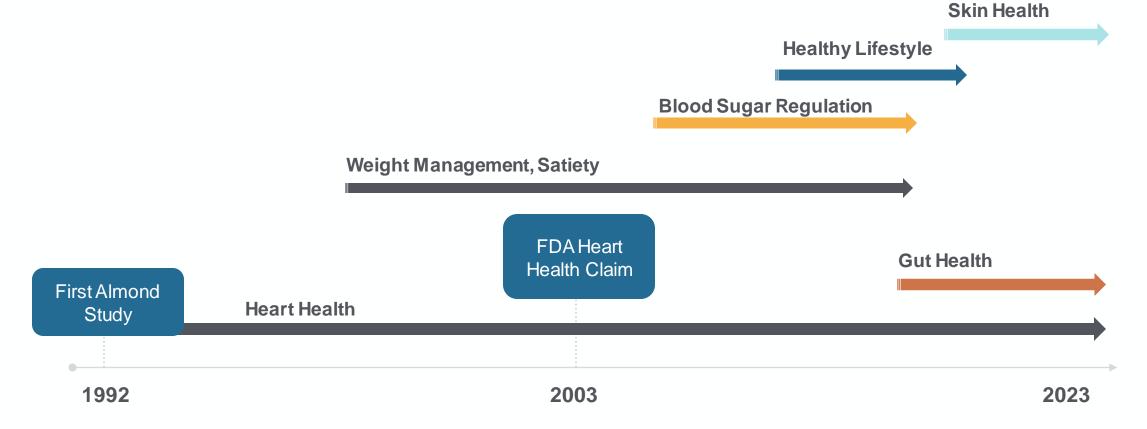






30 years of scientific research built almond's health halo





ALMONDS + HEALTH

#1 link across most markets



When you think of almonds, what comes to mind first?

Country	Top Association
India	Healthy 95%
Mexico	Healthy 95%
France	Healthy 82%
Italy	Healthy 79%
US	Healthy 77%
China	Healthy 77%
Germany	Healthy 70%

Source Data: 2022 Global Perceptions

Almonds have a broad benefit set



energy



heart health



weight management



brain health



immunity



skin health



diabetes management



stress



digestive health



Countries with nut intake recommendations

















mindbodygreen

FUNCTIONAL FOOD | EXPERT REVIEWED

Are Cashews Good For You? Benefits & How They Compare To Other Nuts



HEALTH · Published April 3, 2023 10:00am EDT

Be well: Eat walnuts every day for a healthy gut and healthy heart

Daily dose of walnuts can promote healthy gut bacteria and amino acids (but watch the calories!)

REALSIMPLE

A Handful of Cashews Is a Perfect Healthy Snack—Here Are 6 Reasons to Love This Decadent Nut

These kidney-shaped nuts are a rich source of healthy fats and protein—and ideal for making creamy, dairy-free milks and sauces



La frutta secca al secondo posto fra gli spuntini preferiti
dagli italiani

merican Pistacho Growers, associazione no profit che unisce i coltivatori di pistacchi americani, ha condotto indogine per capire il rapporto che gli italiani hanno con lo sport e più in porticolare con l'alimentazione in vista dal allenamenti.

Emerge che 7 Italiani su 10 praticano sport, abitualmente. Ma non è tutto, perché dal sondaggio svolto, si riscontra ci la spunino preferito da fare a metà giornata è caratterizzato principalmente da frutta secca e 9 su 10 dichiarano di specializza soccamente i sistema.



Eating walnuts may add years to your life, according to new research



Rich in Omega-3s, Walnuts Linked to Better Health, Reduced Heart Disease Risk

New Study Finds Cranberries May Benefit Heart Health

Think cranberries are just for your Turkey Day spread? Think again. New research shows there may be heart health benefits to incorporating cranberries into your daily diet.

Updated Apr 13, 2022 • ELIZABETH SHAW MS RDN CPT • 🔲 🕴 💟







Dietician shares how many eggs you should be eating per week to lose weight

Mushroom Gummies Promise Better Focus and Improved Health – But Do They Actually Deliver?

Functional Nutrition: Here's how to use food as medicine to reverse chronic health conditions



Can't Get Enough Dark Chocolate? It Might Be in Your Genes

If your sweet tooth prefers dark chocolate over all other varieties, you genes just might be responsible for your tastes.

HEATHER ADAMS Updated Jan 28, 2022

Is pasta healthy? It can be! How to decide between chickpea, whole grain, more noodles.



Exercise Recovery + Physical Performance
Gut Microbiome + Digestive Health
Skin Health
Blood Sugar Regulation
Cognitive Health

PROTECT

Weight + Satiety
Heart Health

EXPLORE

Sleep

Mental Health

Healthy Aging

Immunity

Beauty – beyond skin

Diets for Personal + Planetary Health

Cancer

PEOPLE ARE **TALKING**

Almonds gaining mainstream exposure, studies highlighting:

WEIGHT LOSS



Suchst du nach einer für dich passenden Möglichkeit, um effektiv abzunehmen? Dann ist die Mandel-Diät vielleicht etwas für dich. Mandel sind ein gesunder Snack für zwischendurch: Sie schmecken, sind sättigend und laut Studien auch ein echter Schlankmacher. Bei der Mandel-Diät isst du - verteilt über den gesamten Tag - eine Handvoll (circa 30 Gramm) Mandeln. Lies hier, wie die Diät mit Mandeln funktioniert woraut du achten solltest und was in deinen Körper dabei passiert



Lose weight with almonds: The perfect snack between meals

NEWS TODAY ____ on almonds may not weight loss, study finds



A new study from the University of South Australia suggests that a weight-loss diet can be just as effective when you replace carbohydrates with almonds

Participants in the study, which was funded by the Almond Board of California, lost the same percentage of their body weight, 9.3%, on either an almond-snack or carbohydrate-snack weight-loss











Abnehmen mit Mandeln: Warum das tatsächlich klappt

Rahmen der Studie untersuchten die Wissenschaftler um Dr. Sharayah Carter die Auswirkunger einer energiereduzierten Ernährung, die mit Mandeln oder kohlenhydratreichen Snacks ergänzt wurde. Dazu absolvierten die 106 Probanden ein neunmonatiges Ernährungsprogramm; Zunächst eine sechsmonatige energiekontrollierte Diät zur Gewichtserhaltung.

Losing weight with almonds: Why it actually works



The surprising snack that could help you lose weight, according to a new study

The snack could help you reduce your body weight by as much as 9.3 percent, according to a new study.

SciTechDaily

Eating Almonds for Weight Loss? Groundbreaking New Study Reveals the Truth

TOPICS: Diet Nutrition Obesity University Of South Australia By UNIVERSITY OF SOUTH AUSTRALIA OCTOBER 23, 2023

healthline



Almonds Are a Great Addition to a Weight **Loss Diet, Study Finds**



- However, a new study has found that people who ate almonds lost just as much weight as those
- Nutrition experts say that nuts such as almonds are satiating and contain a variety of needed
- When eaten as a part of a balanced diet, they can help with weight management



BELIEVE IT OR NUT Popular 65p snack can help you lose weight AND improve your heart health

WHEN it comes to weight loss, some experts will warn against eating nuts due to their high-fat content.

But Australian scientists are challenging this idea by revealing that



PEOPLE ARE **TALKING**

Almonds gaining mainstream exposure, studies highlighting:

DIABETES

rima di sederti e mangiare prendi delle mandorle: incredibile





più tempo e cura nella selezione degli alimenti da mette in tavola.

Eating almonds before meals may improve blood sugar control: Study

VAsian VOICE

According to two new snacking on almonds before meals improved rsons with pre-diabetes. The results of the first trial.



of the people studied.

ough dietary strategies diabetes progression, the researchers said. According nd Chairman of the ortis-C-DOC Centre of excellence for Diabetes, letabolic Disorders, and Delhi and study's primary glucose levels as part of a dietary approach.



ici a cuore aperto: "Non parlano mai..."

EXPRESS 🎘

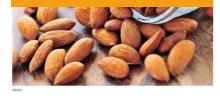
Eating a handful of almonds before meals can 'significantly' lower blood sugar

Researchers found snacking on the seeds before eating also reduced body

HOME | DIETA | MANDORLE, IL SANTO GRAAL PER LA PREVENZIONE DEL DIABETE?

MANDORLE, IL SANTO GRAAL PER LA PREVENZIONE DEL DIABETE?

Prevention of Diabetes?



Sanihelp.it - Due nuovi studi sul consumo di mandorle hanno dimostrato benefici ne controllo della glicemia nelle persone affette da prediabete e sovrappeso/obesità. In particolare, l'indagine condotta nell'arco d

カリフォルニア・アーモンド協会、食前のアーモンド 摂取は糖尿病予備軍の血糖値の改善に貢献することを 示唆する新しい研究結果を発表

カリフォルニア・アーモント協会

輸尿病予備軍および過体車・肥満のアジア系インド人を対象とした2つの新しい研究で、含前 にアーモンドを摂取することで、血精コントロールが改善し、被験者の4分の1近くの血精値レ ベルが12週間で正常に戻ることを示唆

※このプレスリリースは2023年3月に米国カリフォルニア州



Jiji medical, new study suggests almond consumption before meals contributes to improved blood sugar in prediabetic subjects



Prediabetes: almonds could revert, according to studies



revertir la prediabeles o sitoleranços a la obcosa



"아몬드 식전 섭취 시 혈당 조절 효과...당뇨병 예방에도 도움'



【뉴스퀘스트=김동호 기자 】 캘리포니아 아몬드현회는 실전 간실으로 아몬드를 섭취하 면 형당 조절에 도움을 줘 당뇨병 예방에 도움을 준다고 4일 밝혔다

연구진은 첫 번째 단계로 실험 참가자 60명을 각 30명씩 두 그룹으로 나눈 후 한 그룹에게는 아몬드 20g을 섭취하도록 하고 나머지 그룹은 아몬드를 섭취하지 않은 상태에서 두 그룹 모 두 당일 경구포도당부하검사(OGTT, Oral Glucose Tolerance Testing)을 실시했다

이후 연구진은 2주간의 준비 기간을 거친 후 두 번째 단계로 참가자들에게 사흘간 연속으로 아침, 점심, 저녁식사 전 아몬드 20g을 섭취하도록 한 후 혈당 조절에 어떤 효과가 있는지를



"Blood Control Effect When Consuming Almond Before Meal.. Helps to Prevent Diabetes"

Eating almonds could prevent diabetes, concludes two studies



Consumir almendras podría revertir la prediabetes, concluven dos estudios

Noticias Re

PEOPLE ARE nacking on alm TALKING great for you

Almonds gaining mainstream exposure, studies highlighting:

GUT HEALTH

aree groups cking pattern .rst group ate 56g each day, another ent in ground almonds trol group had the same of calories in muffins.

research team found that comared with the muffin group, eating the nuts "significantly boosted" people's levels of butyrate — a short-chain fatty acid that provides the perfect conditions for gut microbes and strengthens the wall of the gut.

People who ate whole almonds were also found to have an extra 1½ bowel movements a week compared with others in the study. As a result, the scientists suggest eating whole almonds could help relieve constipation.

Professor Kevin Whelan, the lead author and head of the Department of Nutritional Sciences at King's, said: "Part of the way in which the gut microbiota impact human health is through the production of short-chain fatty acids, such as butyrate.

"These molecules act as a fuel source for cells in the colon, they regulate

of other nutrients in the gut balance the immune system. think these findings suggest ond consumption may benefit bacrial metabolism in a way that has the potential to influence human health."

11ds

gut

The findings, in the American Journal of Clinical Nutrition, also found almonds provided monosaturated fatty acids, fibre, potassium and other helpful nutrients. A small handful of almonds with their skin on contains about 3.8g of fibre.

The NHS recommends eating 30g of fibre a day to cut the risk of bowel cancer, diabetes and heart disease and recommends people boost their intake

There is growing evidence that a diet high in fibre is crucial to maintaining a healthy microbiome and boosting overalĺ health.

Butyrate, produced when microbes in the gut digest fibre, is the primary source of fuel for colonocytes - cells which line the gut and play a key role in digestion and the immune systems.

The gut microbiome consists of thousands of bacteria, which are

reduc

Expe

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Fer

Santé intestinale : grignoter ce fruit sec



Snacking on this your microbiota

EatingWell

Why Snacking on Almonds Can Help You Poop, According to a New Study

Struggling with constipation? A new study suggests that a handful of almonds a day might do the trick, alongside the other health benefits of the nutritious nut.





Eating a handful of almonds a day may significantly boost your gut health, according to a new study conducted by King's College London. The study was published in the American Journal of Clinical Nutrition and found that snacking on whole almonds every day promoted more regular bowel movements throughout the week. It should be noted that this study was funded by the Almond Board of California, so more research with unbiased funding needs to be done to support the results.

Snacking on almonds is great for your gut



Eating almonds helps people maintain a healthy gut and can reduce



GOING NUTS: Eating almonds regularly could be great for your gut health. according to a study from King's College London. The researchers found the snacks boosted tums by increasing levels of a fatty acid called butyrate. **VEGGIE NOEL:** Millions will be going veggie or vegan this Christmas and now Meatless Farm has added new festively themed, pea proteinbased products to its range - Meatless Chipolatas and a Chickenless Roast ioint.



GUT NEWS: Almonds





London found.

Mandorle come spuntino e il microbiota ringrazia

experts at King's College

f 💆 in 👂 🛭



Almonds as snacks the microbiota is thankful Reach: 4,240 daily unique visitors Cucina-naturale.it

IMPRESSIONS: 1M

Daily diet of almonds is 'boost'

EXCLUSIVE
BY MARTIN BAGOT

Sea almonds daily. Experts say
the nuts could boost gut health
and help with constigution.

Book Keeping Whiteles of Kingle

IMPRESSIONS: 1.2M

THE TIMES

PEOPLE ARE exercise **TALKING**

Almonds gaining mainstream exposure, studies highlighting:

ains at end up intestine and col inflammation dative stress."

tägliche Verzehr von Mandeln fördert die Erholung von strengendem Training

Nach Welt :: 1/12/2023



♦The Indian **EXPRESS**

Eating almonds daily boosts recovery molecule by 69 pc, helping in recovery after heavy exercise: Study

"Almonds have high amounts of protein, healthy types of fats, vitamin E, minerals, and fibre. And brown skin of almonds contains polyphenols that end up in the large intestine and help control inflammation and oxidative stress," said corresponding author Dr David C Nieman, a professor at North Carolina Research Campus

EXERCISE



Almonds after exercis

lave overcome your laziness and completed your workout safely today, be sure

Forbes

How Loading Up On Almonds Makes Your Weekend Workout Go Smoothly



s have shown that eating almonds after exercise can help reduce fatigue along ry, Dr. David Niemann's research team recently found that people who ate almo and less muscle damage after exercise. This is because the anti-inflammatory almonds help relieve muscle pain and relieve fatigue





Want a Good Workout Recovery Food? Try Almonds, New Study Says

new study found that eating almonds increases the level of a particular exercise recovery molecule by 69 percent.

healthline

Almonds May Improve Workout Recovery — If You Eat 40-50 a Day



Eating almonds can boost muscle recovery finds research

TIMESOFINDIA.COM | Last updated on -Jan 12, 2023, 09:00 IST Share (f)

01 /6 Add almonds to your daily diet!



EXPRESS A

カリフォルニア・アーモンド協会、アーモンドの摂取がフィ ットネスに貢献することを示唆するギニハ四の針甲を祭 Almond

カリフォルニア・アーモンド協会 運動後の筋肉回復と疲労軽減を促進



fitness benefits

They give a single workout session a major boost Eating almonds ever

day changes the metabo-lism, eases inflammation and stress and lets the body cise, the US study found.

Dr David Nieman o Appalachian State Univer sity US said: "Almonds provide a unique nutrien that may support metabol

2024 Expected New Nutrition Research Results







Deloitte.

Deloitte Consulting Provided Viewpoint into the Future



POLICY MAKERS

Will continue to refine their approach in Europe, and other countries will likely follow





FOOD COMPANIES & RETAILERS

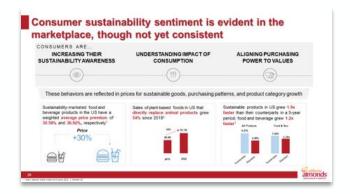
Will increasingly make decisions to minimize volatility in costs and supply and meet sustainability targets and commitments





CONSUMERS

Will continue to factor sustainability into their decision-making as awareness increases



— MID-2010's — Almonds Suffered From MISPERCEPTIONS

Mother Jones

It Takes How Much Water to Grow an Almond?!

ENVIRONMENT FEBRUARY 24, 2014





1.1 gallons of water

The Dark Side of Almond Use

People are eating almonds in unprecedented amounts. Is that okay?



BBC NEWS

How almonds are sucking California dry

(1) 16 November 2014

Mother Jones

Lay Off the Almond Milk, You Ignorant Hipsters

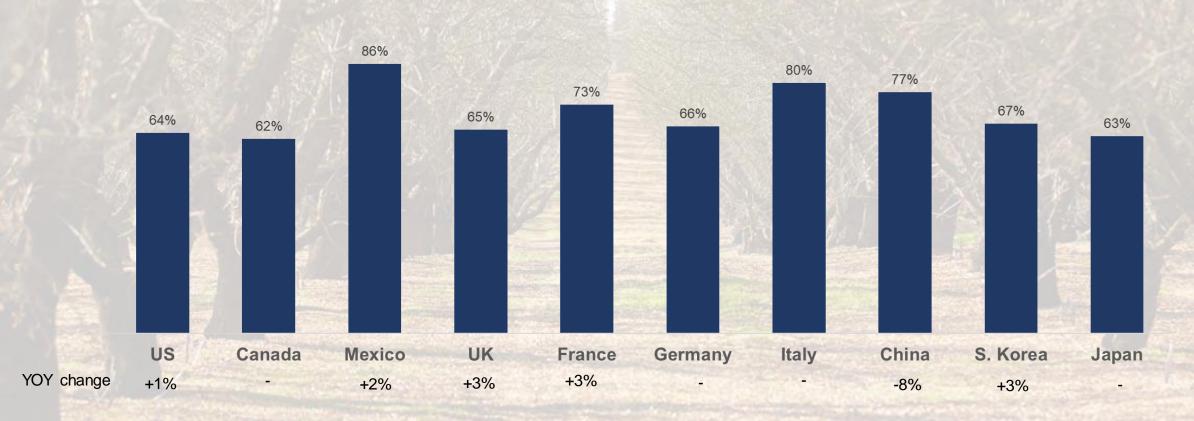
TOM PHILPOTT JUL. 16, 2014 10:00 AM



Is it nuts to grow almonds during a drought? PBSO NEWS HOUR

Almonds have a strong sustainability story to tell.

Percentage of consumer who want to learn more about how almonds are grown









Building biodiversity





42%

of California almond orchards (685K acres) maintain cover crops between tree rows¹

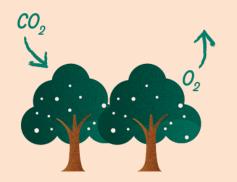


86%

of all U.S. bee-friendly certified farms are almond farms²



California almond trees store a lot of carbon



30 million metric tons of carbon¹



3,134 Boeing 737s²



29 coal-fired power plants³

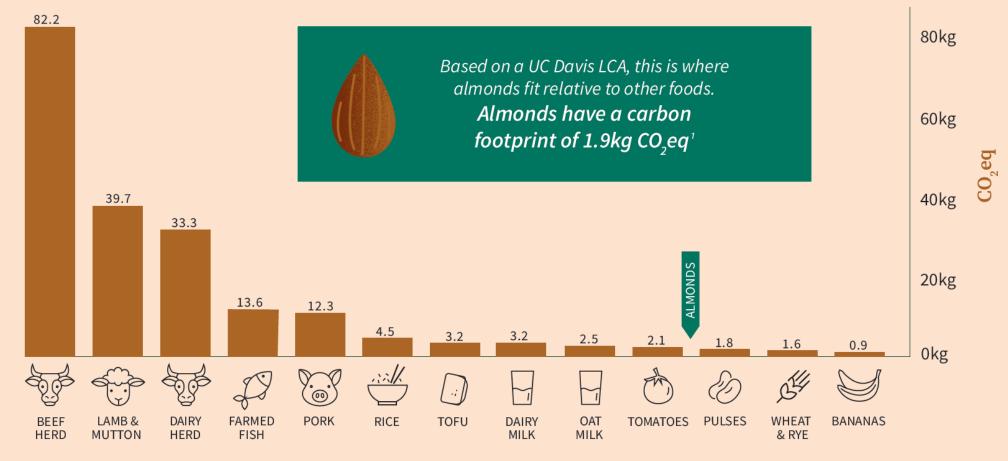


24.5 million gas-powered passenger vehicles³

Almonds have a low carbon footprint







Greenhouse gas emissions per kilogram of food product²

















Emily Fleischmann
VP, Global Market
Development

Laura Morin North America + China

Sudarshan Mazumdar India + Japan and South Korea

Dariela Roffe-Rackind
Europe
+ Global Health

Kathryn MartinoReputation Management



MARKETING AROUND THE GLOBE

























Why are almonds the

"MOST PERFECT EXERCISE SNACK"

according to Dr. Neiman?

Regular consumption leads to:







THE TIMES

Snacking on almonds is great for your gut

Eleanor Hayward Health Correspondent

Eating almonds helps people maintain a healthy gut and can reduce constipation, a study suggests.

Researchers at King's College London studied 87 healthy adults who typically snacked on crisps and chocolate and did not eat enough fibre.

They were divided into three groups and followed a new snacking pattern over four weeks. The first group ate 56g of whole almonds each day, another had the equivalent in ground almonds and the control group had the same number of calories in muffins.

The research team found that compared with the muffin group, eating the nuts "significantly boosted" people's levels of butyrate — a short-chain fatty acid that provides the perfect conditions for gut microbes and strengthens the wall of the gut.

People who ate whole almonds were also found to have an extra 1½ bowel movements a week compared with others in the study. As a result, the soil

absorption of other nutrients in the gut, and help balance the immune system.

"We think these findings suggest almond consumption may benefit bacterial metabolism in a way that has the potential to influence human health."

The findings, in the American Journal of Clinical Nutrition, also found almonds provided monosaturated fatty acids, fibre, potassium and other helpful nutrients. A small handful of almonds with their skin on contains about 3.8g of fibre.

The NHS recommends eating 30g of fibre a day to cut the risk of bowel cancer, diabetes and heart disease and recommends people boost their intake of nuts.

There is growing evidence that a diet high in fibre is crucial to maintaining a healthy microbiome and boosting overall health.

Butyrate, produced when microbes in the gut digest fibre, is the primary source of fuel for colonocytes — cells which line the gut and play a key role in

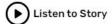
digestion and the immune systems.





Eating almonds before meals could help keep diabetes in check

Recent studies have shown that having almonds before meals can help lower blood sugar levels.





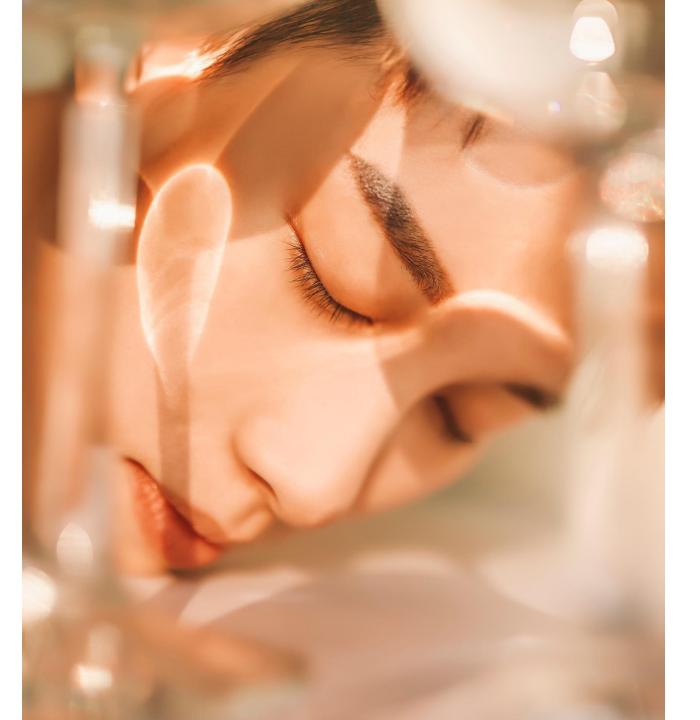




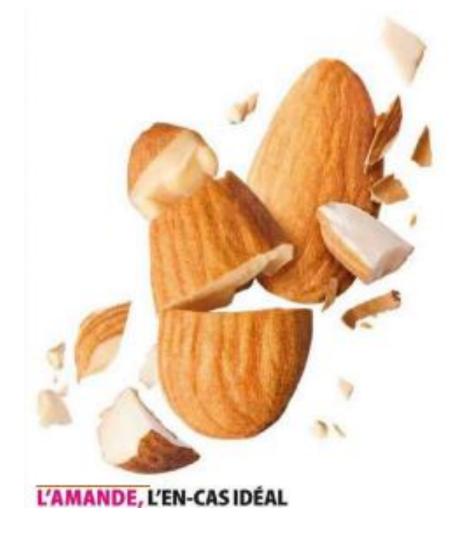
Almonds may slow stomach emptying, which could help people ingest less food and fewer calories to promote weight management. (Photo courtesy: Getty Images)







marie claire



EatingWell

Why Snacking on Almonds Can Help You Poop, According to a New Study

Struggling with constipation? A new study suggests that a handful of almonds a day might do the trick, alongside the other health benefits of the nutritious nut.

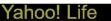


Danielle DeAngelis Reviewed by Dietitian Jessica Ball, M.S., RD October 25, 2022



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"We think these findings suggest almond consumption may benefit bacterial metabolism in a way that has the potential to influence human health," Professor Kevin Whelan, Head of the Department of Nutritional Sciences at King's College London and lead author of the study said in the college's







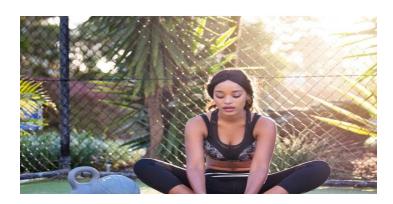
daily issue

Almonds after exercis

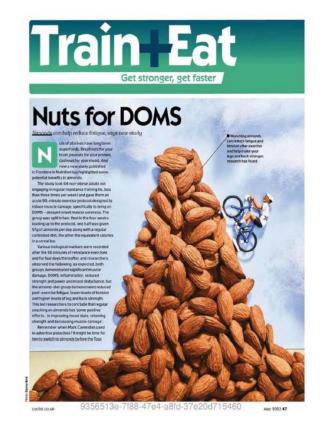
2023.01.16

ave overcome your laziness and completed your workout safely today, be sure almonds.

s have shown that eating almonds after exercise can help reduce fatigue along ry. Dr. David Niemann's research team recently found that people who ate almoand less muscle damage after exercise. This is because the anti-inflammatory almonds help relieve muscle pain and relieve fatigue.













Forbes

How Loading Up On Almonds Makes Your Weekend Workout Go Smoothly



healthline

Loss Diet, Study Finds

Sün

healthline **Almonds May Improve Workout** Almonds Are a Great Addition to a Wei BELIEVE IT OR NUT P Recovery — If You Eat 40-50 a Day

MEDICAL NEWS TODAY

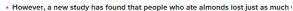
Snacking on almonds may not hinder weight loss, study finds

help you lose weigh heart health

WHEN it comes to weight loss. nuts due to their high-fat co









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WELL+GOOD

w Science Shows Almonds Ca You Recover From Workouts F

leducing Inflammation and Sor

Want a Good Workout Recovery Food? Try Almonds, New Study Savs

A new study found that eating almonds increases the level of a particular exercise recovery molecule by 69 percent.

EXPRESS



According to studies

month almond

prediabetes or

intolerance, to

normal blood

sugar levels in

quarter (23.3%) of

the people studied.

nearly one

published in the Europe

Nutrition and Clinical Nutri

on almonds before meals imp

control in overweight and obese po

prediabetes. The researchers found that



The surprising snack that could help you lose weight, according to a new study

The snack could help you reduce your body weight by as much as 9.3 percent, according to a new study.

MILLION+

New Delhi: A simple addition of a small portion of almonds befosugar levels in people with predi-hospital. abetes, a first-ever study conducted by experts in India has suggested. The study has been published in the European Journal of Clinical Nutrition and in the

> journal Clinical Nutrition. "Adding almonds in your diethalf an hour prior to all three meals a day could stave off progression of diabetes. The study shows that we can normalise the blood sugar levels of pre-diabetics with this strategy. It hel-

Teena.Thacker

@timesgroup.com

People with Prediabetes: Study blood sugar levels in 23% of the people," said lead author of the study Anoop Misra, professor and chairman, Fortis-C-DOC Centre of Excellence for Diabe tes, Metabolic Diseases, and re each meal can improve blood Endocrinology, a Delhi-based

Misra said 20 monds, which is almost 17-18 in number, led to a significant drop

in overall hyper glycemia in participants.

This study was conducted in betes which means that they had slightly raised blood sugar levels, but the blood sugar leped reversed prediabetes, or vels were not so high that they glucose intolerance, to normal can be called diabetics.

Losing weight with almonds: Why it



由加州巴旦木协会提供资金、期间

Almonds before Meals Can Help

he studies started

30 minutes before

eals offers a good

v study: Eating almonds before

may improve blood sugar

with

MPORTANCE OF ALMONDS FOR

DIABETES MANAGEMENT

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rates of progression from

prediabetes to diabetes,"

DR. SEEMA GULATI

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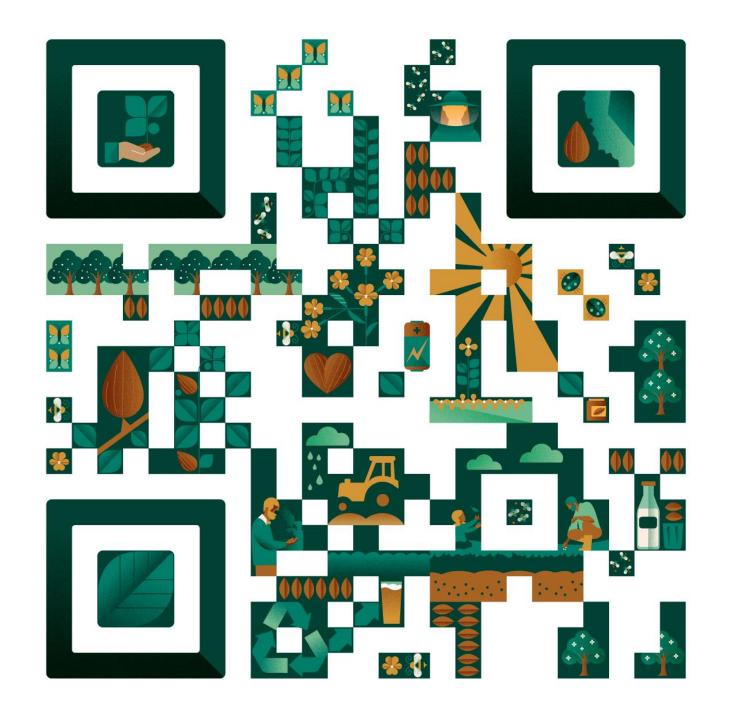
Influencers Almonds

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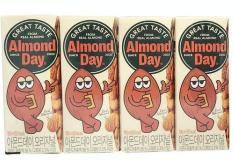
















































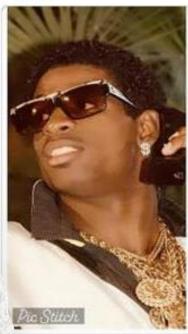
INDIA: NEW ALMOND PRODUCTS

Food, Total Nut and Almond Introductions (India, 2014-2021)

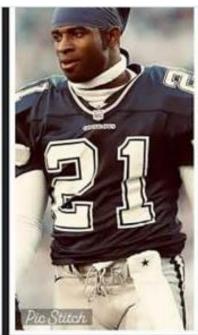




ICON FOR EVERY GENERATION





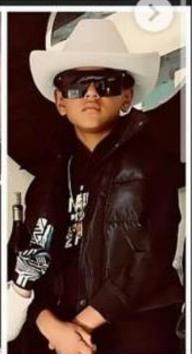














INDIA: REMARKABLE GROWTH





Deloitte Looked Across the Globe



KEY TAKEAWAYS + FUTURE FOCUS

#1 Commanding consumer attention with bold new approaches

#2 Enhancing health + stewardship reputation

#3 Maximizing untapped potential in current + new markets

#4 Measuring our impact and optimizing to fuel growth



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Raj Joshi Vice Chair Blue Diamond Growers 3 Years



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Jared Smith
Fisher Nut Company
9 Years



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Thank You

DRIVING GLOBAL DEMAND



MARKETING EFFORTS AROUND THE GLOBE